



# TICS 2016

## Ministers' Handbook

Tuebingen International Crisis Simulation

20. – 23. October 2016

Tuebingen, Germany

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October 2016

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### **Find this booklet online!**

This booklet is **also available online**, so you can put it on your phone or any other electronic device in order to **carry it with you at all times**.

You can find it in our online resource base: <http://tics-conference.org/conference/tics-2016-resource-base>



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## Editorial

Welcome to the Tübingen International Crisis Simulation

- TICS 2016 -

We, the TICS directing board, will do all in our power to make your stay in Tübingen and your participation in the conference as exciting and rewarding as possible. This is why we kindly ask you to read this handbook carefully and to not hesitate to contact us in case of questions or uncertainties.

For your own convenience, we strongly encourage you to carry along this handbook at all times in form of a print out or as a pdf document on your mobile device.

TICS 2016 is an interactive crisis simulation on the territorial conflicts in the Arctic. The common goal of all governments is to find a solution for the conflict. Form of this solution, who benefits most and how the solution is reached – all this lays in your hands. All actions you as a minister take will have instant consequences on the further progression.

We once more warmly welcome you in Tübingen and wish you a great time.

Your *TICS 2016 Directing Board*



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## Letter by the Secretaries-General

Dear Chairs, Crisis Managers, Ministers, Journalists, and Friends,

We have the honor and pleasure of welcoming you to the first edition of the Tuebingen International Crisis Simulation (TICS) organized by the United Nations Student Association Tuebingen. We have the privilege of hosting you from the 20th until the 23rd of October in our small, picturesque university town in Southern Germany.

TICS 2016 is similar to a Model United Nations but differs from it in that it is more a hands-on experience in the form of an international crisis. One elaborate crisis will intertwine all the various cabinets, giving you the chance to test your problem solving skills in a high paced crisis situation. Above all it will test your diplomatic wits as the crisis unfolds, marked by sudden events such as natural disasters, wars, scandals, and other unforeseen challenges. In order to react to the escalating situation, you will have to respond quickly, seek consensus within your cabinet and take action within a matter of minutes.

The crisis you will have to manage revolves around the Arctic Sphere. Powerful forces – natural and political – are reshaping the fabric of the Arctic causing a new Arctic security environment to emerge. Heightened interest by neighboring superpowers in recent years has caused concerns among all Arctic states. Security issues relating to the environment, the economy and the local population have become prominent on the



agendas of key Arctic stakeholders. The driving force behind this are the rising temperatures in the region, which are rising two to three times faster than the global average due to climate change. The melting ice has led to faster shipping routes, growing fish stocks and vast deposits of hydrocarbons. Tapping these resources will yield substantial profits. Will they also lead to violent conflicts or will diplomacy and cooperation prevail? It is up to you!

This booklet aims to introduce you to TICS 2016 as well as provide all necessary information for the smooth running of the conference. We trust you will use it to make well informed decisions and take action during the crisis!

We look forward to welcoming you at TICS 2016,

Jessica Gruen, Secretary-General of TICS 2016

Juliane Bing, Deputy Secretary-General of TICS 2016

Michaël Braeckmans, Crisis Director of TICS 2016





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## Letter by our President

Dear Secretaries-General, Chairs, Crisis Managers, Ministers, Executive Members, Sponsors, Partners, and Friends,

The Tuebingen International Crisis Simulation is a project that has now been over a year in planning. With it, our aim was to introduce the small, picturesque university town of Tuebingen to the beautiful world of Model United Nations and Crisis Simulations, and reverse.

TICS 2016 is the first step in this process. It gives me great pleasure to be able to welcome you to our first edition of this ambitious conference from the 20th to the 23rd of October 2016. Organized in a Joint-Cabinet-Crisis format, this conference will introduce university students from all parts of Germany, Europe, and indeed the World to the concept of MUN and Crisis Simulation, whether they are eager bachelor students with no experience at all, or masters students and doctoral candidates with years of experience. We aim to provide not only an exciting mode of simulation, but also round off the experience with a fulfilling cultural and social experience, right in the heart of the Swabian Jura. I therefore warmly welcome you to what we truly hope will be, and that we will work towards making very special.

Best Regards and until October in Tuebingen,

Karim Abada, *President of the TICS 2016 Directing Board*



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## Main Venue

The main venue of TICS 2016 is called “Brechtbau/Neuphilologicum” and located at Wilhelmstraße 50 (the long, straight street through campus). It was built for around 2500 people and has more than 200 rooms! In this section, you will thus find an overview over the rooms and rules of Brechtbau.

### Rooms table

<b>Room Number</b>	<b>Committee/Group</b>	<b>Info/Purpose</b>
<b>005</b>	Executive Committee	Conference Services
<b>033</b>	Crisis Staff	Do Not Disturb!
<b>035</b>	Press / Media Teams	Interviews
<b>106</b>	People’s Republic of China	Cabinet
<b>108</b>	Meeting Room	Not available on Friday!
<b>119</b>	Canada	Cabinet
<b>120</b>	Russian Federation	Cabinet
<b>121</b>	United States of America	Cabinet
<b>206</b>	Kingdom of Denmark	Cabinet
<b>306</b>	Kingdom of Norway	Cabinet



## Brechtbau House Rules

Our main venue has certain rules that we have to follow. These rules also apply to our other venues. Any violation of these rules might cost you or the TICS Directing Board a lot of money. According to our Terms and Conditions, every damage or costs caused by you will not be covered by TICS.

1. **No food or drinks** (including water/coffee) are allowed in the rooms. Water will be provided outside of the rooms at our **water stations** and everyone get his/her own, marked cup. Please **keep the cup** throughout the conference.
2. **Coffee breaks** will take place **in the cafeteria**. Please use our provided dishes and keep the place clean.
3. **No smoking** in the whole venue and all our other venues! Smoke and steam automatically trigger the fire alarm, which automatically alerts the fire brigade (cost of false alarm: 3000€)! Please **smoke outside**.
4. Trash **in rooms**: trash bags are **only for paper**
5. Trash **on the hallway**: **trash sorting system** (follow it to save our planet!)
6. We will take care of the trash produced in breaks



7. **do not pull the curtains manually**, they work via a switch next to the doors!
8. every **change in the rooms** has to be **coordinated with ExCom!**
9. **Escape routes** are marked by the **green signs** in the hallways and on the big floor maps all over the building. Make yourself familiar with them to **be prepared** in case of an emergency.

## Conference Services

Our **ExCom Room (005)** will serve as the secretariat of the conference and offers a variety of conference services:

1. printing of conference material
2. provision of other conference materials
3. replacement of empty water stations
4. answers for organizational questions & personal inquiries
5. directions and tips for, in, and around Tübingen
6. contacts for insurance issues and emergencies



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## The Internet

The Internet plays a vital role during crisis simulations. Without it, we cannot work nor look at cute cat pictures while the other cabinets are preparing for war. Hence, this section is about online services.

### WiFi Access

#### Eduroam

Most participants will have access via eduroam. The network is called “eduroam”. Please check your university webpage for instructions on how to login. You can ask ExCom for further assistance.

#### Guest Access

For everyone who cannot access eduroam, we do have login information for the “Guest” network. You will receive it during conference check-in and you will sign a liability disclaimer.

### Tumblr Blog

At TICS 2016, we will have two tumblr feeds:

1. the **content** feed: <http://tics2016.tumblr.com>
2. the **gossip** feed: <http://tics2016gossip.tumblr.com>  
(password: polarumor)  
*submit* gossip here: <http://tics2016gossip.tumblr.com/submit>



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## Twitter Feed

Our two simulated news agencies, the Polar Bear and the Ice Floe will use Twitter as a means to spread short news and rumours. Do not miss out on that and follow them on: [https://twitter.com/TICS\\_News](https://twitter.com/TICS_News)

## Hashtag

In order to multiply our reach and to let you find everything posted about TICS online, we decided on a hashtag: **#tics2016**

## Dress Code

Dress codes tend to cause confusion since depending on country of origin or personal preferences, people have different understandings of the dress code-related terms. Dressing is an important part of the preparation for conferences such as TICS. Moreover, it gives you the possibility to develop an understanding of dress codes for your future career. For TICS 2016, three different dress codes are used: Western Business Attire, Black Tie Optional and Casual.



<b>Dress Code</b>	<b>When worn</b>	<b>Male</b>	<b>Female</b>
Casual	Party in Night Club “Schwarze s Schaf”	Long pants is a must! No sports-wear	No sports-wear
Western Business Attire	Session; Opening Ceremony; Closing Ceremony	<u>Suit:</u> Matching jacket and pants, preferably in dark colors <u>Shirt:</u> white or light blue, unicolor, striped or checked <u>Shoes:</u> modest leather shoes (buckskin or smooth leather), no sneakers! <u>Tie:</u> Tie or bow tie <u>Option.:</u> Pocket square	Pantsuit / blazer with pants or skirt in a modest length / dress
Black Tie Optional	Gala Night at Kuckuck	<u>Suits or Tuxedo:</u> dark colors <u>Shirt:</u> any color, cufflinks	Evening dress



## Your badge

Your badge is going to be part of all your dress codes at all times and your best companion (together with this booklet). It also serves as your **entrance ticket to ceremonies and socials**. Without your badge, we cannot let you into our parties. Take it with you at all times!

Badges come in three colors:

**Green:** Executive Committee (ExCom) and Directing Board

**Red:** Ministers and Journalists

**Blue:** SGs, Crisis Director, Chairpersons, Crisis Managers

If you lose your badge, you can contact ExCom and purchase a new one.

**Any badge replacement will cost you 10€**, so do not lose it!

## Schedule

### 20<sup>th</sup> October 2016 (Thursday)

Thursday will be the first conference day. Please note the following:

- **Check-in for the hostel** between 12pm and 5pm, ExCom will be present. Let us know if you arrive later and when exactly.
- **Check-in for the conference** (additional to hostel check-in!) between 1pm and 5.30pm (before, during and after workshops). Refer to ExCom (green badges) if you have to check in later.
- **Attendance** to the “Crisis Simulations 101 Workshop” and “ExCom Info Session” is **mandatory!**



- Snacks will be provided after the opening ceremony. However, this is not a full meal, we **strongly suggest having lunch before the workshops!**

When?	What?	Where?
<b>12pm - 5pm</b>	Hostel Check-in	Hostel <i>Hermann-Kurz-Straße 4</i>
<b>1pm - 5.30pm</b>	Conference Check-in	University-Building “Brechtbau”, <i>Wilhelmstraße 50</i>
<b>3pm - 3.45pm</b>	Workshop: <i>Crisis Simulations 101</i> by Crisis Director Michael Braeckmans <i>Dress code: Western Business Attire</i>	Brechtbau, Room 108
<b>4pm - 4.30pm</b>	Workshop A: <i>Militarization of the Arctic</i> by SG Jessica Gruen	Brechtbau, Room 108
<b>4pm - 4.30pm</b>	Workshop B: <i>Resources and Territorial Disputes</i> by D-SG Juliane Bing	Brechtbau, Room 033
<b>4.30pm - 5pm</b>	ExCom Info Session (Important!)	Brechtbau, Room 108
<b>5.30pm</b>	Pick Up at Brechtbau	Brechtbau Foyer/Entrance
<b>6pm – 9pm</b>	Opening Ceremony & Champagne Reception Snacks provided ( <b>no full dinner!</b> ) <i>Dress code: Western Business Attire</i>	Global Ethics Institute, <i>Hintere Grabenstraße 26</i>
<b>9pm– open end</b>	Party No entry fee	Night Club “Butterbrezel”, <i>Haaggasse 31</i>



## 21<sup>st</sup> October 2016 (Friday)

When?	What?	Where?
<b>8.30 am</b>	PickUp	Hostel Main Entrance
<b>9am–12pm</b>	Session 1 Meeting point: Front Entrance <i>Dress code: Western Business Attire</i>	Brechtbau
<b>12pm–1.15pm</b>	Lunch	Mensa, <i>Wilhelmstraße 13</i>
<b>1.30pm – 3.30pm</b>	Session 2	Brechtbau
<b>3.30pm – 4pm</b>	Coffee Break	Brechtbau Cafeteria
<b>4pm – 6pm</b>	Session 3	Brechtbau
<b>6.15pm</b>	Pick Up	Entrance of Brechtbau
<b>6.30pm–8pm</b>	Committee Dinner	Mexican Restaurant “El Chico”, <i>Gartenstraße 2</i>
<b>9.15pm</b>	Pick Up	Entrance of Hostel
<b>9.30pm–open end</b>	Party Entry only possible <u>before</u> 10.30pm! No entry fee <i>Dress code: Casual</i>	Night Club “Schwarzes Schaf” <i>Pflegelhofstraße 10</i>



## 22<sup>nd</sup> October 2016 (Saturday)

When?	What?	Where?
<b>9am – 12pm</b>	Session 4 <i>Dress code: Western Business Attire</i>	Brechtbau
<b>12pm– 1.15pm</b>	Lunch	Brechtbau Cafeteria
<b>1.30pm – 3.30 pm</b>	Session 5	Brechtbau
<b>3.30pm– 4pm</b>	Coffee Break	Brechtbau Cafeteria
<b>4pm – 6pm</b>	Session 6	Brechtbau
<b>8.45pm</b>	Pick Up	Entrance of Hostel
<b>9.30pm – 03:00 am</b>	Arctic/Ministers' Dance (very) affordable drinks No entry fee <i>Dress code: 'Black Tie optional'</i>	Night Club "Kuckuck", <i>Fichtenweg 5</i>
	Last Bus leaves at 03:14am (Bus No. N94, direction: "Hauptbahnhof Tübingen"). There are affordable Group-Taxis called "Night Sam". Refer to ExCom for further information.	



## 23<sup>rd</sup> October 2016 (Sunday)

On Sunday, the last session and the closing ceremony will take place. Please let TICS staff know if you will have to depart before the closing ceremony. There is an optional “Last Supper”, an extra social for those who remain in Tuebingen until Monday.

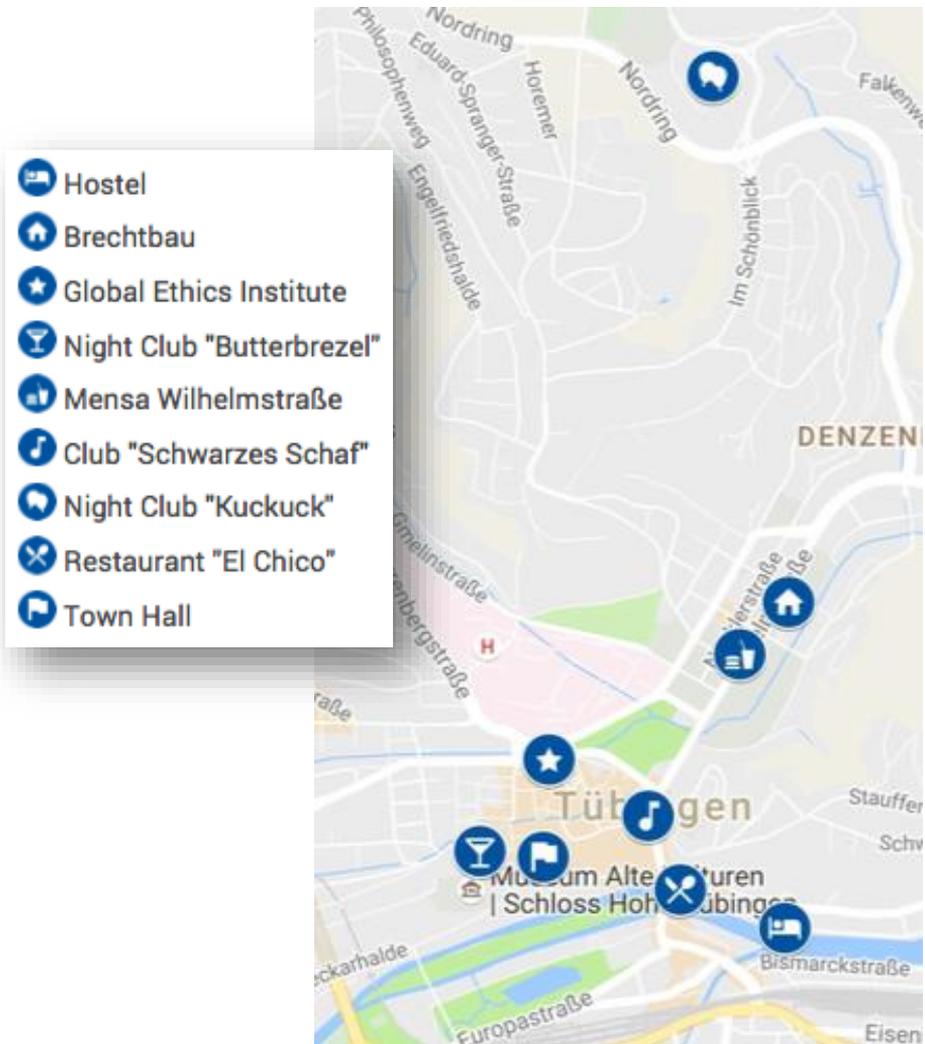
When?	What?	Where?
<b>10am – 1pm</b>	Session 7 <i>Dress code: Western Business Attire</i>	Brechtbau
<b>1pm– 2pm</b>	Lunch	Brechtbau Cafeteria
<b>2pm</b>	Pick Up	Entrance of Brechtbau
<b>2.30pm– 5pm</b>	Closing Ceremony & Champagne Reception	Town Hall, <i>Am Markt</i>
<b>8pm – open end</b>	<i>Optional: “Last Supper” for those still in Tuebingen</i> <i>Dresscode: Casual</i>	To be announced



## Map & Public Transport

The following map is the reduced version of our online customized map:

<http://tinyurl.com/zlqcysh>





## Public Transport

Most venues can easily be reached by foot. However, if you need to go somewhere further or even faster, public transport in Tübingen ist quite sophisticated and taxi services abundant.

The public transport website is: <https://www.naldo.de/>. Unfortunately, it is in German and you might require ExCom assistance.

## Taxi Services

Taxi Company	Address / Information	Call
<b>Minicar Tübingen GmbH</b>	<i>“Nacht-SAM”</i> Run at night, very affordable, especially in groups!	+49 707134000
<b>Taxi Akbulut</b>	<i>Wilhelmstrasse 3, 72074 Tübingen</i> Regular taxis parked on the way between hostel and Brechtbau	+49 70711438591
<b>Taxi Birlinger</b>	<i>Wilhelmstrasse 3, 72074 Tübingen</i> Regular taxis parked on the way between hostel and Brechtbau	+49 70719209340



### **Saturday night special:**

On Saturday, we will use busses to get to the venue of the Arctic Dance. TICS 2016 will provide those not studying in Tübingen with public transport tickets. They will be handed out by ExCom during sessions on Saturday. Everyone studying in Tübingen has to use his/her student ticket or the transport certificate by the university (“Freizeitregelung”).

### **Guest Speaker: Prof. Dr. h.c. Helga Haftendorn**

Helga Haftendorn is an emeritus professor for political science at Free University of Berlin. Besides political science she studied history, geography and philosophy at the Universities of Heidelberg, Münster, Frankfurt (all Germany) and Arkansas (US). Having focused on international politics in her research, Prof. Haftendorn turned her focus towards the Arctic in recent years and is one of the leading researchers on the topic. In her policy analysis “*The Case For Arctic Governance: The Arctic Puzzle*“ (2013) she presents a detailed analysis of the relevant actors in the Arctic, their interests, their interaction and how they affect local communities in the area.

During our Opening Ceremony, Prof. Haftendorn will speak on “*Conflicts in the Arctic – Why does the United Nations Organization not play a role in conflict resolution?*“ Participants can use this opportunity to ask questions subsequent to the presentation.



## Emergency Contact Information



In Emergencies do not hesitate to contact TICS Staff!

We can provide you with further information regarding insurance issues and can offer translation, since not all emergency services speak fluent English.

### TICS Staff (24/7 reachable)

<b>Conference Manager</b>	Felix Daase	+49 15736309662	manager@tics - conference.org
<b>Head of ExCom</b>	Laura Hanneken	+49 15736301147	excom@tics- conference.org

### Emergency Services

<b>Police</b>		110
<b>Ambulance / Fire Service</b>		112
<b>A&amp;E (Accidents and Emergencies)</b>	Geissweg 3, 72076 Tuebingen	112
<b>Pharmacy</b>	Ina Apotheke Am Lustnauer Tor 4	Opening hours: 8am - 6.30pm (Saturday 9am - 2pm) Staff speaks English.
<b>Hostel Jugendherberge Tuebingen</b>	Gartenstrasse 22, 72074 Tuebingen	+49 7071 23002 info@jugendherberge- tuebingen.de



## Where Is What?

Tübingen offers a broad variety of places to enjoy a cold beer, a hot coffee and more. For the official socials, as they are stated in the schedule, we picked the best few for you. However, in case you plan to lengthen your stay in Tübingen or fancy something e.g. between sessions and socials, we listed some locations below. Alcoholic beverages can be bought in supermarkets only before 22:00. Tabaco products can be either bought in Supermarkets or kiosks or cigarette machines. Feel free to contact TICS staff for further help.

### Drinks

<b>Wohnzimmer</b>	Chilled, cozy, hipster “Living Room”	Hot and cold drinks, cocktails, homemade lemonade	<i>Muehlstrasse 20</i> 72070 Tuebingen
<b>Bierkeller</b>	Cheap student-run bar	Cheap Beer, Drinks and Snacks	<i>Wilhelmstrasse 15-17</i> 72074 Tuebingen (below the Mensa-Building)
<b>Shooter Stars</b>	Shot Bar	Mainly Shots	<i>Wilhelmstrasse 16</i> 72074 Tuebingen
<b>Asmara</b>	Cocktail Bar in unique ambiance	Mainly Cocktails (Happy Hours 6-8 & 11-01)	<i>Kirchgasse 6</i> 72070 Tuebingen



## Restaurants

<b>Gasthaus Bären</b>	Hipster, cozy, swabian Restaurant / Bar	Hot and cold drinks, swabian tapas (regional specialties)	<i>Schmiedtorstr. 3</i> 72070 Tübingen
<b>Unckel</b>	Cheap student-run restaurant	Pizza & Pasta, Pancakes	<i>Wilhelmstrasse 17</i> 72074 Tuebingen
<b>Saints and Scholars Irish Pub</b>	Medium-priced restaurant and bar	Burger & Co, Beer, Drinks	<i>Wilhelmstrasse 44</i> 72074 Tuebingen
<b>Manufaktur</b>	Italian Restaurant	Delicious Pizza	<i>Vor dem Haagtor 1/2</i> 72070 Tuebingen

## Snacks

<b>Kalender</b>	Döner / Kebab Place, open till the morning	Döner/Kebab; Falafel; Pizza	<i>Gartenstrasse 1</i> 72074 Tuebingen (close to the big bridge)
<b>Wok-in Asia Imbiss</b>	Cheap Asian Restaurant	Asian specialties, take-out offered	<i>Wilhelmstrasse 20</i> 72074 Tuebingen
<b>Gehr</b>	Bakery	Breads, Brezeln, Bread rolls, cake, Coffee to go	<i>Am Lustnauer Tor 5,</i> 72074
<b>Bäckerei Gauker</b>	Bakery	Breads, Brezeln, Bread rolls, cake, Coffee to go	<i>Nauklerstraße 31,</i> 72074 Tübingen



## Supermarkets

<b>Rewe</b>	Mohlstrasse 26 72074 Tuebingen	7am - 10pm
<b>Rewe</b>	Europaplatz 5 72072 Tuebingen	7am - 10pm
<b>Edeka</b>	Nonnengasse 14 (inside the small shopping center, basement) 72070 Tuebingen	Thursday, Friday: 9am - 8pm Saturday: 8.30am – 7.30pm

## Cafés

<b>Willi</b>	Cozy, hipster, student-run coffee place	Hot and cold drinks, cakes, homemade specialties	<i>Wilhelmstrasse 3/1</i> 72074 Tuebingen
<b>Dunkin' Donuts</b>	Doughnut chain	Doughnuts, hot drinks	<i>Neckargasse 2</i> 72070 Tuebingen
<b>Schwarzes Schaf</b>	Chilled café in a student-run night club	Hot drinks	<i>Pfleghofstrasse 10,</i> 72070 Tuebingen
<b>Collegium</b>	Medium-priced restaurant and coffee place	Lunch, Cakes and Coffee	<i>Lange Gasse 8</i> 72070 Tuebingen



## **A brief overview over the town of Tuebingen**

Have a look at people on the streets of Tuebingen. Recognize anything? Lots of people seem to be quite young, don't they? That is because about one in three people living in Tuebingen is a student, making Tuebingen the city with the youngest average population in Germany (39,1 years on average).

Out of the city's 87,000 inhabitants, 26,900 are students. Founded in 1477, Eberhard Karls University Tuebingen is one of the oldest universities in Germany. Have fun enjoying the student atmosphere!

Are you already getting sore due to large hilly parts in the city? Tuebingen lies next to the Swabian Alb and has hills rising in the city center. The beautiful Neckar river flows right through town. Take a seat on the wall at neckar bridge and have some ice cream or Döner Kebab!



Have you noticed the weird long boats with poles on the Neckar river? Tuebingen is alongside with Cambridge one of the few towns worldwide with poled boats (German: Stocherkahn). Poled boats are very popular during summertime as it is so much fun to take a ride on them with good friends and good German beer.

Tuebingen's old town survived World War Two and thus is one of the few completely intact historic old towns in Germany. Check out the



market square, the castle or the collegiate church (Stiftskirche)! Closing ceremony will be held in the city hall, another great historic building of Tuebingen.

Feeling a little poetic today? In Tuebingen, you are in good company! Famous German poet Friedrich Hölderlin is probably the most notable resident of Tuebingen as he wrote lots of poems about the beauty of Tuebingen. Goethe, on the other hand, hated the “petty-bourgeois” town; note the little sign on the house across the collegiate church saying “Goethe puked here.” But better be your own judge.

Inspired yet? Go explore and have fun discovering the beautiful town of Tuebingen!



## Partner conferences



BERLIN INTERNATIONAL MODEL UNITED NATIONS E.V.



United Nations  
Association Konstanz e.V.



University of Reading  
International Model United  
Nations Conference





## Sponsors / Supporters

1. **DEHR Anwälte Tübingen (local law firm)**



ANWÄLTE & MEDIATION

Österbergstr. 9 | 72074 Tübingen

Tel. +49 7071 - 150 49 49

anwalt@dehr.eu | www.dehr.eu

2. **Mit finanzieller Unterstützung des vom Ministerium für Wissenschaft, Forschung und Kunst Baden-Württemberg geförderten Projekts 'Tübinger Kompetenzzentrum Nachhaltige Entwicklung'! - With financial support of project 'Tübinger Kompetenzzentrum Nachhaltige Entwicklung' funded by the the ministry for science, research and art of Baden-Württemberg!**



3. **Studierendenrat der Universität Tübingen (Student Council University of Tuebingen)**

4. **Kreissparkasse Tübingen (local bank)**



**Kreissparkasse  
Tübingen**

5. **Vereinigung der Freunde der Universität Tübingen (Universitätsbund) e.V.**

**The Universitätsbund is the Alumni-Network of the University of Tübingen!**



6. **POLIS e.V. (local foundation for political science)**

**POLIS**

FÖRDERVEREIN FÜR POLITIKWISSENSCHAFT  
AN DER UNIVERSITÄT TÜBINGEN E.V.

7. **Weltethos-Institut Tübingen /  
Global Ethic Institute  
Tübingen**



An-Institut der Stiftung Weltethos  
an der Universität Tübingen

8. **Konrad-Adenauer-  
Stiftung (political  
foundation)**



**Konrad  
Adenauer  
Stiftung**

9. **Der Faire Kaufladen  
(fair & sustainable shop,  
Marktgasse 12)**



10. **Bürger- und Verkehrsverein  
Tübingen e.V. (tourist activities  
and public transport)**



11. **O2-Shop Tübingen (mobile phones  
and network, Ammergasse 2)**





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# TICS 2016 Crisis Handbook

*By Michael Braeckmans and part of the TICS Directing Board*

## **The TICS Universe**

All UN Member States existing in reality also exist in the TICS Universe and can be addressed by the means described below. Even though they are not present in person (meaning simulated at TICS), they will still act and react and can be subject to actions. TICS 2016 is trying to simulate the complexity of the world as realistic as possible, so think thoroughly about the various effects of your actions.

English will be the only official language of TICS 2016. Delegates should be mindful of this at all times during the conference. Irregularities will be punished correspondingly.

Socials and leisure times are happening within the time-space-continuum of the TICS Universe, but no agreement or action taken within these times will have any effect for the subsequent sessions.



## Role of the tumblr feed (and twitter)

The Tumblr feed will be used as medium to communicate the news, events and leaked cabinet actions. It will thus constitute the publicly available “reality” of the TICS Universe. Bear in mind that some actions might happen without your knowledge and not everything is published on tumblr: <http://tics2016.tumblr.com> .

A separate Tumblr feed will serve as a platform for gossip. You can use it not to make fun of people, but to publish funny situations, jokes, quotes and alike.

<http://tics2016gossip.tumblr.com> (password: polarumor)

You can *submit* gossip here: <http://tics2016gossip.tumblr.com/submit>

Twitter is solely used by the press to comment quickly on the developments and to spread small facts and rumors. You should check the Twitter account (@TICS\_News) regularly to be up-to-date:

[https://twitter.com/TICS\\_News](https://twitter.com/TICS_News)

## Use of electronic devices & communication

During the conference, you can use your own laptops / electronic devices. You are required to use and check your own private email addresses at all times since they will be used to communicate direct answers to your submitted actions.



However, you are not allowed to communicate with anyone outside your cabinet on Facebook, Whatsapp, SMS or any other form of communication (except for organizational purposes). Any secret communication will have no effect on the TICS 2016 reality.

Chairpersons are only allowed to communicate with each other via the Crisis Staff email. They have to send their messages to other cabinets to [crisis@tics-conference.org](mailto:crisis@tics-conference.org) specifying the intended recipient. They will receive a feedback once it is approved and forwarded.

## Ministerial and Cabinet actions

All actions have to be sufficiently clear and substantive in order to be accepted/successful. Without confirmation of the Crisis Staff an action is considered invalid. The more effort is put into a submitted action, the more likely it will be accepted or not be sent back with the request for further information/detail. Everything has to be sent to the chairperson first, who then approves it as head of government and forwards it to the Crisis Staff, unless explicitly stated otherwise. It is upon the discretion of the chairperson to deny any action order drafted by its ministers.

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### Action Order:

An action order is a Minister's principal tool for acting and reacting to events. It can contain anything from a research expedition to military



action. It must be sent to the head of government for approval and then to the crisis managers in consultation with the relevant ministries.

In case the whole cabinet decides on an action order, the chairperson sends it directly to the crisis email and announces the ministries in support of the decision.

Include/Specify:

1. All necessary details
2. Time of going into effect
3. Ministries in support of decision (in case of cabinet decision)

Good Example: Russian Minister of Justice

*“At XX hours I have directed the Russian Prosecutor-General Yuri Chaika to initiate judicial procedures against the 7 U.S. marines captured near Chukchi Island this morning, including the colonel of their Marine Expeditionary Unit (MEU). The charge states:*

- *Unauthorized foreign military and armed activities*
- *Foreign spy as outlined in [enter law]*
- *Violation of border integrity*
- *Violation of local environmental protection law [enter law]*

*The suggested penalty will be 38 months in federal prison.”*

=> the judicial procedure will be simulated virtually and the outcome will be communicated back in due time.



### Bad Example: Russian Minister of Justice

*“I will prosecute the marines captured this morning for their actions and put them in prison.”*

=> the procedure will either not be initiated or you will be asked several times for further specification.

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### **Press Statement:**

A statement by a minister on behalf of their ministry or the entire cabinet (must be specified) that is made public to all councils and news agencies immediately. It can also be accompanied by a picture or take the form of a short video. Press Statements (in publishable text form or as requests for picture/video statements) are sent directly to the press, after consultation with the head of government.

TICS 2016 will offer a green wall in the press room (check the rooms table in this booklet) so you can have pictures and videos taken and a background photoshopped in.

Include the text of the statement and specify:

1. Own or on behalf of cabinet?
2. Published directly as text, with picture (include it if it is not of yourself) or in video form?



3. If picture or video, when will you come to the green wall? (The journalist will get back to you when ready to accommodate your request)

Good Example: US REACTION TO RUSSIAN NAVAL MOVEMENTS IN THE ARCTIC

*“The Federal Government of the United States of America strongly deplores the naval operations that were staged by the Russian Federation. The Arctic is an ecologically and strategically volatile area which is extremely vulnerable to any shifts in the current status quo.*

*We urge all nations, and specifically the Russian Federation, to cease and desist with all military actions in, around, or relating to the arctic. Instead, we strongly urge and suggest that efforts be exerted into safeguarding the ecological balance of this vulnerable region.”*

Bad Example: CANADA ANGRY WITH NORWAY OVER RECENT COMMENTS IN PRESS

*“Canada is angry; terribly terribly angry with Norway because of what they recently said in the press. They had better apologise or face the consequences.”*

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## Intelligence Request:

Should a participant wish to find out intelligence about a certain question, they can send an intelligence request directly to the Crisis Staff in order to receive an answer. The answer will be delivered to both you and your head of government. The more detailed the request, the more detailed the provided intelligence will be.

Include:

1. Details!
2. Possibly: the source of the requested answer (e.g. the secret service or a certain governmental agency)

### Good Example: U.S. Secretary of Defence

*“At 1500h we received images from our surveillance drone, on these images the movement of a Russian aircraft-carrier was detected. The U.S. army orders more elaborate intel on this movement, more specifically the general direction of this vessel, the amount of supporting ships and its estimated staff level.”*

*Reply: “Honourable Sec. Def., after surveilling the movement of the Russian 2nd fleet, we can rapport that the vessel is moving north-east and is supported by 6 other military vessels of various size. An estimate on the amount of staff could not be given.”*

### Bad Example: Chinese Minister of Science and Technology



*“What’s happening in the Arctic?”*

*Answer: “Big things are going boom-boom and the ice is melting.”*

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### **Foreign Representative:**

A cabinet may request the presence of one or more representatives of a foreign cabinet (that is actually simulated at TICS) to give a statement before the requesting cabinet, which would be followed by a 5-minute Q&A session. Which representatives are sent to the requesting cabinets will be at the discretion of the requested cabinet. The requested representative can deny this request as he or she pleases to do so.

Include:

1. The requested representatives
  2. Topic of the statement and Q&A session
  3. Expected time of arrival
-



### **Ministerial Meeting:**

A ministerial meeting includes any ministers of different representation meeting to discuss a certain point or agenda item. These meetings are limited to 20 minutes and only the invited ministers may participate.

The request must be submitted by one minister to the head of government who then approves and forwards it to the Crisis Staff. It must include:

1. The list of expected participants
2. The content/topic of the meeting
3. The purpose of the meeting (including the intended outcome)

The Crisis Staff can deny the request upon their discretion. If approved, they will then determine a time and place for the meeting and invite the necessary ministers. Crisis Staff has the competence to exclude some of

Both types of ministerial meetings can be monitored by the Crisis Staff (they can also notify the press). Closed door sessions have to be announced beforehand, but this only applies to the exclusion of journalists.

No agreement or joint decision between ministers of any field or cabinet takes effect immediately (except it being on paper and



the requested participants if they are not necessary to the meeting, but your wishes will be respected and exclusions only happen where really necessary.

**Ministerial Summit:**

A ministerial summit is a meeting of all ministers who run a similar ministry (for example: all Foreign Ministers) to discuss a certain point or agenda item. In order to set up a ministerial summit, an invitation has to be sent to the Crisis Staff who will then circulate the invitation to the other cabinets. Once 4 out of 6 Cabinets have accepted the invitation, a time and location will be announced by the Crisis Staff. These summits will be limited to a maximum of 45 minutes and will be chaired by the country that has requested them.

signed) without the respective action orders by the parties to the agreement. Any paper document that contains an agreement with signatures has to be submitted to the Crisis Staff in copy as well.



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## Press Interview:

A 5-Minute press interview is a chance for one or more ministers (up to 3) to be able to give a short interview with a representative of the press. This interview will then be published and, depending on its content, have one or more analyses written on it. You can ask it to be conducted by one of the two news agencies. You can also ask them to send you a final raw text version of the interview for your approval before publishing. Requests for an interview are sent directly to the press, after consultation with the head of government.

Include/Specify:

1. Ministers attending
  2. Topic
  3. News Agency (if you want to specify)
  4. Publication conditions (if necessary)
-



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## **Expert Analysis and Report:**

An expert analysis and report is a tool by which an entire council can receive a short presentation from an Arctic Expert on a certain question, thereby eliminating any potential confusion or shortcomings in the knowledge of the ministers. This may only be requested by the chairperson of the cabinet at the discretion of the members of the cabinet. Bear in mind that the expert cannot possibly come immediately after the submission of the request. If the requested expert is unavailable, the report will not take place (discretion of Crisis Staff). If the topic or question is not specific enough, the report will not take place either.

Specify:

1. Which expert? If possible, give a name
2. Which exact topic/question?
3. When do you expect the expert?



## Overview of all actions in table form

<b>Title (in email subject)</b>	<b>Include/Specify</b>	<b>Send to</b>
<b>Action Order</b>	<ol style="list-style-type: none"> <li>1. All necessary details!</li> <li>2. Time of going into effect</li> <li>3. Ministries in support of decision (in case of cabinet decision)</li> </ol>	<b>Chair</b> => <b>Crisis</b>
<b>Press Statement</b>	<ol style="list-style-type: none"> <li>1. Own or on behalf of cabinet?</li> <li>2. Published directly as text, with picture or as video?</li> <li>3. Include picture (if necessary)</li> <li>4. Time of green wall appointment (if video or picture)</li> </ol>	<b>Press</b>
<b>Intelligence Request</b>	<ol style="list-style-type: none"> <li>1. Details!</li> <li>2. Possibly: the source of the requested answer</li> </ol>	<b>Crisis;</b> Chair cc
<b>Foreign Representative</b>	<ol style="list-style-type: none"> <li>1. Representatives</li> <li>2. Topic</li> <li>3. Expected time of arrival</li> </ol>	<b>Chair</b> => <b>Crisis</b>



<b>Ministerial Meeting</b>	<ol style="list-style-type: none"> <li>1. List of participant</li> <li>2. Content/topic</li> <li>3. Purpose of the meeting (including the intended outcome)</li> <li>4. Urgency / expected time</li> </ol>	<b>Crisis;</b> Chair cc
<b>Ministerial Summit</b>	<ol style="list-style-type: none"> <li>1. Type of ministry</li> <li>2. Topic</li> <li>3. Urgency / expected time</li> </ol>	<b>Crisis;</b> Chair cc
<b>Press Interview</b>	<ol style="list-style-type: none"> <li>1. Ministers attending</li> <li>2. Topic</li> <li>3. News Agency (if you want to specify)</li> <li>4. Publication conditions (if necessary)</li> </ol>	<b>Press</b>
<b>Expert Analysis and Report</b>	<ol style="list-style-type: none"> <li>1. Which expert?</li> <li>2. Topic/Question</li> <li>3. Expected time of arrival</li> </ol>	<b>Chair</b> => Crisis



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## External Circumstances

### Parliamentary/party injunctions

Should a Cabinet or Minister be taking actions that steer too far away from their policy or from previous decisions and actions that they have taken in the past, the Cabinet or Minister will receive a Parliamentary or Party Injunction. This document will outline the actual policy of the relevant cabinet, and instruct the relevant cabinet or minister to refrain from taking actions that are in disagreement with the Cabinet's policy.

### Foreign Cabinet statements

The Cabinets in the TICS universe are not alone! Should a particular government be in any way, shape, or form affected by a certain action taken by a decision taken by a government represented in the TICS universe, a press statement will be issued that will voice the (dis)approval of the foreign government to the action taken.

### Relevant email addresses (content)

Secretaries-General:	<a href="mailto:sg@tics-conference.org">sg@tics-conference.org</a>
Crisis Director:	<a href="mailto:director@tics-conference.org">director@tics-conference.org</a>
Crisis Staff/Managers:	<a href="mailto:crisis@tics-conference.org">crisis@tics-conference.org</a>
Press Team General:	<a href="mailto:press@tics-conference.org">press@tics-conference.org</a>
Polar Bear Media Team:	<a href="mailto:polarbear@tics-conference.org">polarbear@tics-conference.org</a>
Ice Floe Media Team:	<a href="mailto:icefloe@tics-conference.org">icefloe@tics-conference.org</a>

## Disclaimer

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